

**PUBLIC JUSTICE CENTER, INC.
FINANCIAL STATEMENTS
JUNE 30, 2025 AND 2024**

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Independent Auditor's Report

To the Board of Directors
Public Justice Center, Inc.

Opinion

We have audited the accompanying financial statements of Public Justice Center, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024 and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Public Justice Center, Inc. as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Public Justice Center, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Public Justice Center, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Independent Auditor's Report (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Public Justice Center, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Public Justice Center, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Gross, Mendelsohn & Associates, P.A.

Baltimore, Maryland
January 22, 2026

PUBLIC JUSTICE CENTER, INC.
Statements of Financial Position
June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Assets		
Current Assets		
Cash and cash equivalents	\$ 746,928	\$ 880,687
Grants receivable	86,321	310,214
Investments	2,218,654	2,026,597
Prepaid expenses	12,315	12,745
Total Current Assets	<u>3,064,218</u>	<u>3,230,243</u>
Property , net of accumulated depreciation and amortization	77,274	94,967
Other Assets		
Operating lease right-of-use assets	1,013,520	1,161,383
Security deposit	12,642	12,642
Total Other Assets	<u>1,026,162</u>	<u>1,174,025</u>
Total Assets	<u>\$ 4,167,654</u>	<u>\$ 4,499,235</u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 116,180	\$ 51,718
Funds held for others	5,793	-0-
Deferred revenue	241,168	178,556
Current maturities of operating lease liabilities	148,102	140,474
Total Current Liabilities	<u>511,243</u>	<u>370,748</u>
Non-Current Liabilities		
Operating lease liabilities, net of current maturities	<u>897,042</u>	<u>1,045,144</u>
Total Liabilities	<u>1,408,285</u>	<u>1,415,892</u>
Commitments and Contingencies (Notes 8, 11 and 12)		
Net Assets		
Without donor restrictions		
Undesignated	1,444,059	1,626,736
Board designated operating and strategic reserves	288,714	273,531
Total Without Donor Restrictions	<u>1,732,773</u>	<u>1,900,267</u>
With donor restrictions	<u>1,026,596</u>	<u>1,183,076</u>
Total Net Assets	<u>2,759,369</u>	<u>3,083,343</u>
Total Liabilities and Net Assets	<u>\$ 4,167,654</u>	<u>\$ 4,499,235</u>

The accompanying notes are an integral part of these financial statements.

PUBLIC JUSTICE CENTER, INC.
Statements of Activities
Years Ended June 30, 2025 and 2024

	2025		
	Without Donor Restrictions	With Donor Restrictions	Total
Support and Revenue			
Private grants	\$ 709,548	\$ 1,242,675	\$ 1,952,223
MLSC grants	949,418	-0-	949,418
Corporate and individual contribution	357,757	-0-	357,757
Attorney fees	394,618	-0-	394,618
Cy Pres awards	270,300	-0-	270,300
Contract service revenue	48,381	-0-	48,381
Net investment return	193,865	-0-	193,865
Special events (net of direct benefits to donors of \$3,321 and \$-0-)	8,195	-0-	8,195
Gifts-in-kind	432	-0-	432
Miscellaneous revenue	33,729	-0-	33,729
Net assets released from restrictions:			
Satisfaction of program restrictions	1,399,155	(1,399,155)	-0-
Total Support and Revenue	<u>4,365,398</u>	<u>(156,480)</u>	<u>4,208,918</u>
Expenses			
Program services	<u>3,917,710</u>	-0-	<u>3,917,710</u>
Supporting services			
Management and general	279,283	-0-	279,283
Fundraising	335,899	-0-	335,899
Total Supporting Services	<u>615,182</u>	-0-	<u>615,182</u>
Total Expenses	<u>4,532,892</u>	-0-	<u>4,532,892</u>
Change in Net Assets	<u>(167,494)</u>	<u>(156,480)</u>	<u>(323,974)</u>
Net Assets at Beginning of Year	<u>1,900,267</u>	<u>1,183,076</u>	<u>3,083,343</u>
Net Assets at End of Year	<u>\$ 1,732,773</u>	<u>\$ 1,026,596</u>	<u>\$ 2,759,369</u>

2024		
Without Donor Restrictions	With Donor Restrictions	Total
\$ 443,776	\$ 1,749,544	\$ 2,193,320
989,498	-0-	989,498
389,011	-0-	389,011
54,232	-0-	54,232
-0-	-0-	-0-
32,000	-0-	32,000
196,928	-0-	196,928
-0-	-0-	-0-
3,945	-0-	3,945
3,032	-0-	3,032
1,687,779	(1,687,779)	-0-
<u>3,800,201</u>	<u>61,765</u>	<u>3,861,966</u>
<u>3,615,468</u>	<u>-0-</u>	<u>3,615,468</u>
269,603	-0-	269,603
328,049	-0-	328,049
<u>597,652</u>	<u>-0-</u>	<u>597,652</u>
<u>4,213,120</u>	<u>-0-</u>	<u>4,213,120</u>
<u>(412,919)</u>	<u>61,765</u>	<u>(351,154)</u>
<u>2,313,186</u>	<u>1,121,311</u>	<u>3,434,497</u>
<u>\$ 1,900,267</u>	<u>\$ 1,183,076</u>	<u>\$ 3,083,343</u>

The accompanying notes are an integral part of these financial statements.

PUBLIC JUSTICE CENTER, INC.
Statements of Functional Expenses
Years Ended June 30, 2025 and 2024

	2025				
	Program Services	Management and General	Fundraising	Cost of Direct Benefits to Donors	Total
Personnel expenses					
Salaries	\$ 2,415,932	\$ 171,608	\$ 207,383	\$ -0-	\$ 2,794,923
Payroll taxes	200,157	14,218	17,181	-0-	231,556
Other fringe benefits	436,826	31,029	37,497	-0-	505,352
Total personnel expenses	<u>3,052,915</u>	<u>216,855</u>	<u>262,061</u>	<u>-0-</u>	<u>3,531,831</u>
Professional fees	350,543	24,900	30,091	-0-	405,534
Lease expense	166,119	11,800	14,259	-0-	192,178
Travel, conference, and events	131,558	9,345	11,293	-0-	152,196
Staff development	49,050	3,484	4,210	-0-	56,744
Printing and publications	31,498	2,237	2,704	-0-	36,439
Dues and subscriptions	25,445	1,807	2,184	-0-	29,436
Telephone	21,399	1,520	1,837	-0-	24,756
Insurance	21,170	1,504	1,817	-0-	24,491
Office supplies	18,097	1,285	1,554	-0-	20,936
Repairs and maintenance	17,941	1,274	1,540	-0-	20,755
Depreciation and amortization	15,294	1,086	1,313	-0-	17,693
Postage and shipping	6,177	439	530	-0-	7,146
Bank fees	5,617	399	482	-0-	6,498
Litigation expense	4,627	-0-	-0-	-0-	4,627
Special events	-0-	-0-	-0-	3,321	3,321
Advertising	-0-	1,329	-0-	-0-	1,329
Interest	260	19	24	-0-	303
Grant expense	-0-	-0-	-0-	-0-	-0-
Total expenses by function	<u>3,917,710</u>	<u>279,283</u>	<u>335,899</u>	<u>3,321</u>	<u>4,536,213</u>
Less: Cost of direct benefits to donors netted with special events revenue in the statements of activities	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	<u>(3,321)</u>	<u>(3,321)</u>
Total Expenses Reported in the Statements of Activities	<u>\$ 3,917,710</u>	<u>\$ 279,283</u>	<u>\$ 335,899</u>	<u>\$ -0-</u>	<u>\$ 4,532,892</u>

2024

Program Services	Management and General	Fundraising	Cost of Direct Benefits to Donors	Total
\$ 2,127,839	\$ 166,531	\$ 206,671	\$ -0-	\$ 2,501,041
169,445	13,997	17,370	-0-	200,812
392,057	31,689	39,328	-0-	463,074
<u>2,689,341</u>	<u>212,217</u>	<u>263,369</u>	<u>-0-</u>	<u>3,164,927</u>
268,686	19,167	23,787	-0-	311,640
160,327	13,243	16,435	-0-	190,005
41,111	3,382	4,197	-0-	48,690
53,135	4,389	5,447	-0-	62,971
27,638	2,283	2,833	-0-	32,754
30,273	2,501	3,103	-0-	35,877
26,058	1,880	2,333	-0-	30,271
21,286	1,758	2,182	-0-	25,226
7,707	525	653	-0-	8,885
13,078	970	1,204	-0-	15,252
14,134	1,168	1,449	-0-	16,751
5,312	439	545	-0-	6,296
5,715	413	512	-0-	6,640
4,316	-0-	-0-	-0-	4,316
-0-	-0-	-0-	-0-	-0-
-0-	5,268	-0-	-0-	5,268
-0-	-0-	-0-	-0-	-0-
247,351	-0-	-0-	-0-	247,351
<u>3,615,468</u>	<u>269,603</u>	<u>328,049</u>	<u>-0-</u>	<u>4,213,120</u>
-0-	-0-	-0-	-0-	-0-
<u>\$ 3,615,468</u>	<u>\$ 269,603</u>	<u>\$ 328,049</u>	<u>\$ -0-</u>	<u>\$ 4,213,120</u>

The accompanying notes are an integral part of these financial statements.

PUBLIC JUSTICE CENTER, INC.
Statements of Cash Flows
Years Ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash Flows from Operating Activities		
Change in net assets	\$ (323,974)	\$ (351,154)
Adjustments to reconcile change in net assets to net cash used in operating activities		
Net realized losses (gains) on investments	(66,177)	9,318
Net unrealized gains on investments	(78,007)	(160,211)
Depreciation and amortization	17,693	16,751
Changes in operating assets and liabilities:		
Grants receivable	223,893	218,147
Prepaid expenses	430	(1,016)
Operating lease right-of-use assets	147,863	151,806
Accounts payable and accrued expenses	64,462	(15,965)
Funds held for others	5,793	(100)
Deferred revenue	62,612	140,949
Operating lease liabilities	(140,474)	(141,246)
Net Cash Used in Operating Activities	<u>(85,886)</u>	<u>(132,721)</u>
Cash Flows from Investing Activities		
Purchases of investments	(453,357)	(205,644)
Proceeds from sales of investments	405,484	159,610
Purchases of property	-0-	(26,028)
Net Cash Used in Investing Activities	<u>(47,873)</u>	<u>(72,062)</u>
Net Decrease in Cash and Cash Equivalents	(133,759)	(204,783)
Cash and Cash Equivalents at Beginning of Year	880,687	1,085,470
Cash and Cash Equivalents at End of Year	<u>\$ 746,928</u>	<u>\$ 880,687</u>
Supplemental Disclosure of Cash Flow Information:		
Operating cash flows paid for operating leases	<u>\$ 173,106</u>	<u>\$ 169,277</u>
Non-Cash Operating Activities:		
Right-of-use assets and lease liabilities acquired under operating leases	<u>\$ -0-</u>	<u>\$ 44,797</u>

The accompanying notes are an integral part of these financial statements.

Note 1: Nature of Organization and Summary of Significant Accounting Policies

Public Justice Center, Inc. (the PJC) has been recognized by the Internal Revenue Service (IRS) as a non-profit, tax-exempt organization as defined by 501(c)(3) of the Internal Revenue Code (IRC) that is publicly supported and, therefore, is not a private foundation. The PJC was incorporated under the laws of the State of Maryland on September 6, 1985, and pursues systemic change to build a just society. The PJC uses legal advocacy tools to pursue social justice, economic and race equity, and fundamental human rights for people who are struggling to provide for their basic needs. The PJC is a civil legal aid office that provides advice and representation to low-income clients, advocates before legislatures and government agencies, and collaborates with community and advocacy.

The PJC chooses projects and cases that will make a significant impact on systems, laws, and policies. Current projects include advocating on behalf of families needing healthcare and benefits, low-wage workers, low-income tenants, and students facing exclusionary school discipline and school policing; advocating to reform pretrial detention; using appellate cases to establish good law in poverty and civil rights cases; and coordinating a national coalition that works to establish a right to counsel in basic human needs civil cases.

The PJC currently serves as a fiscal sponsor to two non-profit organizations. The PJC receives funds on their behalf and submits proceeds, net of a service fee, to their projects. As a fiscal sponsor, the PJC is responsible for ensuring funds received are properly spent to achieve the project's goals.

The accounting and reporting policies of the PJC conform to accounting principles generally accepted in the United States of America. Following is a description of the most significant of those policies:

Use of Estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Cash and Cash Equivalents: The PJC classifies all investments which are readily convertible to cash (except for investments held by investment custodians) and which have an original maturity date of three months or less as cash and cash equivalents.

Grants Receivable and Deferred Revenue: Conditional grants are earned and recognized as revenue when the PJC has incurred related expenditures, which are reimbursable in accordance with specific grant requirements. Grants earned but not yet received are recorded as grants receivable on the statements of financial position. Grant proceeds received in advance are recorded as deferred revenue until they are earned.

Grants receivable are carried at original invoice amount less an estimate made for uncollectible receivables. A provision is made for uncollectible grants based on anticipated collection losses. Estimated losses are generally determined from historical collection experience and review of outstanding grants receivable. Grants receivable are written off by management when, in its determination, all appropriate collection efforts have been taken. The PJC has not established an allowance for uncollectible grants receivable as of June 30, 2025 and 2024, since in the opinion of management, all outstanding grants receivable are considered collectible.

Computer equipment and software	3 - 5 years
Furniture and equipment	5 - 10 years
Leasehold improvements	15 years

Note 1: Nature of Organization and Summary of Significant Accounting Policies (Continued)

Investments: Investments with readily determinable fair values are reported at fair value in the statements of financial position. Investments, whose fair values are not readily determinable, are recorded at cost. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Realized and unrealized gains and losses on investments for the year are reported in the statements of activities as part of net investment return.

Property and Depreciation: Property is recorded at cost or, if donated, at fair value at the date of the gift, less accumulated depreciation. It is the PJC's policy to capitalize all property acquisitions in excess of \$1,500 having useful lives of longer than one year. Expenditures for maintenance and routine repairs are charged to expense as incurred; expenditures for improvements and major repairs that materially extend the useful lives of fixed assets are capitalized. Depreciation is computed using the straight-line method and is charged to expense over the estimated useful lives of the assets as follows:

Leases: The PJC determines if an arrangement is a lease at the inception of the contract. As of the lease commencement date, each lease is evaluated to determine if it will be classified as an operating or finance lease. Leases with an initial term of 12 months or less are considered short-term leases. Lease assets and liabilities are not recognized, and lease expense is recognized on a straight-line basis over the lease term. Lease terms include the noncancellable portion of the leases and reasonably certain renewal periods, termination options and purchase options. The PJC accounts for lease and non-lease components as a single lease. The PJC uses the risk-free interest rate when the rate implicit in the lease is not available. Variable lease payments that cannot be determined at the commencement of the lease such as increases in the lease payments based on changes in index rates or usage are not included in the lease assets or liabilities.

Net Assets: Net assets, revenue, support, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions: Net assets available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for an operating reserve and strategic reserve.

Net Assets with Donor Restrictions: Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Revenue Recognition: The PJC derives revenue primarily from contributions, grants, attorney fees, contract service revenue, Cy Pres awards, and net investment return. Net investment income is recognized as revenue when earned. Unconditional contributions are recognized in the year the contributions are pledged and/or received. Cy Pres awards are recognized when received.

Note 1: Nature of Organization and Summary of Significant Accounting Policies (Continued)

The PJC generates contract revenue primarily from attorney fees and fee for service contracts with other organizations whereby PJC provides consulting services for peers and partners. Attorney fees are considered exchange transactions and contain one performance obligation which is recognized at a point in time based on delivery of services. Attorney fees are recognized as collected. There were no outstanding receivables balances as of June 30, 2025 and 2024 related to attorney fees. Contract revenue from other organizations is earned as the consulting services are provided to the organizations. Performance obligations are determined based on milestones within the contract. The PJC has primarily one performance obligation which is satisfied over time related to these contracts.

Contributions: Contributions received are recorded without donor restrictions or with donor restrictions, depending on the existence and/or nature of any donor restrictions.

Recognition of Donor Restrictions: All donor restricted support is reported as an increase in net assets with donor restrictions. Upon the expiration of a temporary restriction, whether a time or purpose restriction, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Gifts-in-Kind: Gifts-in-kind include donated goods and services and are recorded at their estimated fair market value on the date of receipt. Donated services are recognized if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by individuals with those skills, and would otherwise be purchased by the PJC.

During the year ended June 30, 2025 and 2024, gifts-in-kind consisted of advertising services of \$432 and \$3,945, respectively, which were recorded at their estimated fair value and used in the PJC's management and general services. The gifts-in-kind are included in advertising on the statements of functional expenses.

Functional Allocation of Expenses: The costs of providing various programs and other support activities have been summarized on a functional basis in the statements of activities and by natural classification in the statements of functional expenses. Costs that can be identified with specific programs or support services are allocated directly. Costs that cannot be specifically identified with a particular function and that benefit more than one functional category are allocated based on estimates such as time and effort.

Advertising: Advertising costs are charged to operations when incurred. The PJC had no significant direct-response advertising. Advertising expense for the years ended June 30, 2025 and 2024 was \$1,329 and \$5,268, respectively.

Income Taxes: The PJC is exempt from federal and state income taxes under IRC Section 501(c)(3). Income which is not related to exempt purposes, less applicable deductions, is subject to federal and state corporate income taxes. The PJC had no unrelated business income for the years ended June 30, 2025 and 2024. Accordingly, no provision for income taxes is reflected in this financial statement. The PJC's federal exempt organization tax returns are subject to examination by the IRS, generally for a period of three years after the returns are filed.

PUBLIC JUSTICE CENTER, INC.
Notes to Financial Statements
June 30, 2025 and 2024

Note 1: Nature of Organization and Summary of Significant Accounting Policies (Continued)

Subsequent Events: In preparing these financial statements, the PJC has evaluated events and transactions for the potential recognition or disclosure through January 22, 2026, the date the financial statements were available to be issued. During the period from July 1, 2025 through January 22, 2026, there are no subsequent events that require recognition or disclosure.

Note 2: Liquidity and Availability of Funds

A summary of the financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statements of financial position date comprise the following:

	2025	2024
Cash and cash equivalents	\$ 746,928	\$ 880,687
Grants receivable	86,321	310,214
Investments	2,218,654	2,026,597
Less: Funds held for others	(5,793)	-0-
Less: Net assets with donor restrictions - specific purpose	(1,026,596)	(1,183,076)
Less: Board designated operating and strategic reserves	(288,714)	(273,531)
Financial Assets Available for General Expenditure	<u>\$ 1,730,800</u>	<u>\$ 1,760,891</u>

As part of the PJC's liquidity management plan, the PJC invests cash in excess of daily requirements in short-term investments and money market funds. The governing board of the PJC has established reserve funds for future operations and strategic plans (see Note 9). Even though there is no intent of the governing board to remove these designations, they could make these amounts available, as necessary. The amounts designated and not included with the liquidity calculation as of June 30, 2025 and 2024 was \$288,714 and \$273,531, respectively.

Note 3: Investments

A summary of the investment portfolio is as follows as of June 30, 2025 and 2024:

	2025		2024	
	Fair Value	Cost	Fair Value	Cost
Money market funds	\$ 240,980	\$ 240,980	\$ 233,084	\$ 233,084
Mutual funds, equity	1,261,077	937,723	1,136,256	875,080
Mutual funds, fixed income	716,597	759,051	657,257	713,732
	<u>\$ 2,218,654</u>	<u>\$ 1,937,754</u>	<u>\$ 2,026,597</u>	<u>\$ 1,821,896</u>

PUBLIC JUSTICE CENTER, INC.
Notes to Financial Statements
June 30, 2025 and 2024

Note 3: Investments (Continued)

Net investment return for the years ended June 30, 2025 and 2024 consisted of the following:

	2025	2024
Interest and dividend income	\$ 56,722	\$ 52,084
Realized gains (losses)	66,177	(9,318)
Unrealized gains	78,007	160,211
Investment fees	(7,041)	(6,049)
	<u>\$ 193,865</u>	<u>\$ 196,928</u>

Note 4: Fair Value Measurement

Generally Accepted Accounting Principles (GAAP) establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy are as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

Level 2: Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The valuation techniques used by the PJC include the following:

Money Market Funds: Valued at original cost, which approximates fair value.

Mutual Funds: Valued at the last sales price reported in the active market in which the individual fund is traded.

In determining the appropriate levels, the PJC performs a detailed analysis of the assets and liabilities that are subject to fair value measurements.

PUBLIC JUSTICE CENTER, INC.
Notes to Financial Statements
June 30, 2025 and 2024

Note 4: Fair Value Measurement (Continued)

The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy, as of June 30, 2025:

	Total	Level 1	Level 2	Level 3
Money market funds	\$ 240,980	\$ 240,980	\$ -0-	\$ -0-
Mutual funds, equity	1,261,077	1,261,077	-0-	-0-
Mutual funds, fixed income	716,597	716,597	-0-	-0-
	<u>\$ 2,218,654</u>	<u>\$ 2,218,654</u>	<u>\$ -0-</u>	<u>\$ -0-</u>

The table below presents the balances of assets measured at fair value on a recurring basis by level within the hierarchy, as of June 30, 2024:

	Total	Level 1	Level 2	Level 3
Money market funds	\$ 233,084	\$ 233,084	\$ -0-	\$ -0-
Mutual funds, equity	1,136,256	1,136,256	-0-	-0-
Mutual funds, fixed income	657,257	657,257	-0-	-0-
	<u>\$ 2,026,597</u>	<u>\$ 2,026,597</u>	<u>\$ -0-</u>	<u>\$ -0-</u>

Note 5: Property

Property and equipment consisted of the following as of June 30, 2025 and 2024:

	2025	2024
Computer equipment and software	\$ 125,209	\$ 125,209
Furniture and equipment	43,959	43,959
Leasehold improvements	68,721	68,721
	<u>237,889</u>	<u>237,889</u>
Less: Accumulated depreciation and amortization	160,615	142,922
	<u>\$ 77,274</u>	<u>\$ 94,967</u>

Note 6: Leases

Office Lease: The PJC has a non-cancelable lease agreement to lease office space in Baltimore City, Maryland, expiring in October 2031. The basic annual rent is subject to a 2.0% annual escalation clause. The lease also requires the PJC to pay as additional rent its proportionate share of common area maintenance costs.

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Note 6: Leases (Continued)

Equipment Leases: The PJC leased copier equipment under a lease agreement which originally expired in May 2024. The PJC terminated the lease effective September 2023 and entered into a new lease agreement effective October 2023 which expires in September 2028. The PJC recorded a right-of-use of \$44,797 which is being amortized over the life of the lease and off-setting lease liability of \$44,797 as of October 1, 2023.

While all lease agreements provide for minimum lease payments, some include variable payments which are primarily based on output of the underlying leased assets. Variable payments are not determinable at the lease commencement and not included in the measurement of the right-of-use assets and lease liabilities.

The PJC's total lease expense for the year ended June 30, 2025 and 2024 was as follows:

	2025	2024
Fixed lease costs - office	\$ 170,487	\$ 170,487
Fixed lease costs - equipment	10,008	9,350
Variable lease costs - office	9,120	9,120
Variable lease costs - equipment	1,786	174
Short-term lease costs	777	874
	<u>\$ 192,178</u>	<u>\$ 190,005</u>

As of June 30, 2025 and 2024, the right-of-use assets and operating liabilities related to operating leases were as follows:

	2025	2024
Operating lease right-of-use assets	<u>\$ 1,013,520</u>	<u>\$ 1,161,383</u>
Operating lease liabilities:		
Current maturities of operating lease liabilities	\$ 148,102	\$ 140,474
Operating lease liabilities, net of current maturities	<u>897,042</u>	<u>1,045,144</u>
Total Operating lease liabilities	<u>\$ 1,045,144</u>	<u>\$ 1,185,618</u>

Other operating lease details as of June 30, 2025 and 2024 are as follows:

	2025	2024
Weighted average remaining lease term in years	6.25	7.23
Weighted average discount rate	2.94%	2.95%

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Note 6: Leases (Continued)

As of June 30, 2025, future minimum lease payments under operating leases are as follows:

Year ending June 30,	
2026	\$ 176,413
2027	179,721
2028	183,110
2029	179,103
2030	180,127
Thereafter	<u>245,426</u>
Total	1,143,900
Less: Amount representing interest	<u>98,756</u>
Present value of future minimum lease payments	<u>\$ 1,045,144</u>

Note 7: Funds Held for Others

During the years ended June 30, 2025 and 2024, the PJC collected a total of \$6,400 and \$-0-, respectively, on behalf of other charitable organizations. Funds collected on behalf of others that remained undisbursed was \$5,793 and \$-0- as of June 30, 2025 and 2024, respectively.

Note 8: Line of Credit

The PJC has a line of credit agreement with a bank in the amount of \$500,000. The line of credit bears interest at the bank's prime rate plus 3% (10.50% and 11.50% for the years ended June 30, 2025 and 2024, respectively). Interest is payable in arrears. The line of credit is a revolving note that can be renewed annually on its anniversary and currently expires in August 2026. The PJC had no outstanding balance on the line of the credit during the years ended June 30, 2025 and 2024 and therefore did not incur any interest expense on the line of credit.

Note 9: Net Assets

Net Assets without Donor Restrictions:

Undesignated net assets without donor restrictions: Consists of the resources and obligations related to the daily operations of the PJC.

Board designated net assets without donor restrictions:

Operating Reserve - The operating reserve consists of resources designated by the Board to be set aside to permit the continuation of normal operations while implementing a planned response to unanticipated reductions in revenue in response to economic conditions or an increase in expenses. Distributions from this reserve must be approved the Board.

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Note 9: Net Assets (Continued)

Strategic Reserve - The strategic reserve consists of resources designated by the Board to be set aside to ensure prompt and effective response to unanticipated and unbudgeted needs for cash to address an emergent situation which compels action. Distributions from this reserve must be approved the Board.

Board designated net assets without donor restrictions as of June 30, 2025 and 2024 consisted of the following:

	<u>2025</u>	<u>2024</u>
Operating reserve fund	\$ 174,155	166,432
Strategic reserve fund	114,559	107,099
	<u>\$ 288,714</u>	<u>\$ 273,531</u>

Net Assets with Donor Restrictions:

The PJC has several restricted funds, which may be expended but only for the purpose established by the respective donors.

Net assets with donor restrictions were available for the following purposes as of June 30, 2025:

	<u>2024</u>	<u>Current Activity</u>		<u>2025</u>
		<u>Contributions</u>	<u>Released from Restrictions</u>	
Subject to expenditure for specified purpose:				
Fiscal sponsors				
Organizing Black	\$ 46,820	\$ -0-	\$ -0-	\$ 46,820
Baltimore Black Worker Center	50,162	-0-	-0-	50,162
	<u>96,982</u>	<u>-0-</u>	<u>-0-</u>	<u>96,982</u>
Human right to housing project	362,537	71,500	(72,499)	361,538
National Coalition for a Civil Right to Counsel (NCCRC)	314,233	566,926	(627,163)	253,996
Health and benefits equity project	155,461	195,000	(201,649)	148,812
Time restrictions	-0-	90,000	-0-	90,000
Eviction reduction and healthy housing	75,000	37,500	(75,000)	37,500
Education stability project	115,000	-0-	(89,818)	25,182
Education fund	-0-	5,000	-0-	5,000
Appeal bond fund	6,202	-0-	(1,616)	4,586
Fellowships	20,161	72,713	(90,874)	2,000
Legal services	-0-	62,320	(62,320)	-0-
Website - National Coalition for a Civil Right to Counsel (NCCRC)	7,500	-0-	(7,500)	-0-
Miscellaneous	30,000	141,716	(170,716)	1,000
	<u>\$ 1,183,076</u>	<u>\$ 1,242,675</u>	<u>\$ (1,399,155)</u>	<u>\$ 1,026,596</u>

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Note 9: Net Assets (Continued)

Net assets with donor restrictions were available for the following purposes as of June 30, 2024:

	2023		Prior Year Activity		2024			
			Contributions	Released from Restrictions				
Subject to expenditure for specified purpose:								
Fiscal sponsors								
Organizing Black	\$	292,988	\$	11,820	\$	(257,988)	\$	46,820
Baltimore Black Worker Center		50,062		100		-0-		50,162
Village of Love and Resistance		154,036		-0-		(154,036)		-0-
		<u>497,086</u>		<u>11,920</u>		<u>(412,024)</u>		<u>96,982</u>
Human right to housing project		-0-		400,600		(38,063)		362,537
National Coalition for a Civil Right to Counsel (NCCRC)		205,942		490,724		(382,433)		314,233
Health and benefits equity project		270,019		76,000		(190,558)		155,461
Education stability project		16,085		232,850		(133,935)		115,000
Eviction reduction and healthy housing		87,500		75,000		(87,500)		75,000
Fellowships		15,902		128,689		(124,430)		20,161
Website - National Coalition for a Civil Right to Counsel (NCCRC)		7,500		-0-		-0-		7,500
Appeal bond fund		6,202		-0-		-0-		6,202
Legal services		-0-		99,155		(99,155)		-0-
Eviction prevention study		5,000		35,000		(40,000)		-0-
Miscellaneous		10,075		199,606		(179,681)		30,000
		<u>\$ 1,121,311</u>		<u>\$ 1,749,544</u>		<u>\$ (1,687,779)</u>		<u>\$ 1,183,076</u>

Note 10: Conditional Promises to Give

The PJC has received numerous conditional grants from grantor agencies aggregating to \$2,155,501, which can only be earned by incurring expenses or providing certain services under the grant programs. As of June 30, 2025, the PJC has earned \$1,725,701 of these grants which have been recognized as revenue during the years ended prior to June 30, 2025. The outstanding balances of these conditional grants was \$429,800 as of June 30, 2025, which will be recognized as revenue when all conditions of the grant have been met.

Note 11: Employee Retirement Plan

The PJC maintains a retirement plan under IRC Section 403(b) for its employees. Employees who meet the eligibility requirements as defined in the plan document may participate in the plan. Under the terms of the plan, participating employees may elect to contribute pre-tax dollars up to the maximum limit established by the IRS for each calendar year. The PJC may make discretionary contributions to the plan. The PJC did not make contributions to the plan during the years ended June 30, 2025 and 2024.

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Note 12: Certain Significant Risks and Uncertainties

Uninsured Balances: The PJC maintains its cash balances at various financial institutions. Periodically during the year, The PJC's cash balances may exceed federally insured limits. The PJC has not experienced any losses in such accounts and believes it is not exposed to significant risk on cash balances.

Investment Risk: The PJC invests in a professionally managed portfolio that may contain mutual funds, money market funds and other investments. Such investments are exposed to various risks such as interest rate, market, and credit. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term could materially affect investment balances and the amounts reported in the financial statements.

Program Support and Revenue: The PJC received a significant portion of its revenue in the form of grants and contributions. Final determination of allowable costs is subject to audit or review by representatives or agents of the appropriate grantor. PJC relies on the continued receipt of grants and contributions in order to provide ongoing programs.

Maryland Legal Services Corporation Grants: For the years ended June 30, 2025 and 2024, the PJC received approximately 23% and 25%, respectively, of its revenue from grants from the Maryland Legal Services Corporation (MLSC). The agreements covering the MSLC grants stipulate that, in the event the PJC ceases operations or changes its organizational purpose, the title to any property acquired with MLSC funds will revert to MLSC.

Grant revenue from MLSC was as follows for the years ended June 30, 2025 and 2024:

	2025	2024
Eviction prevention	\$ 528,830	\$ 485,626
General operating	320,175	312,574
Eviction Prevention - CDBG	91,990	-0-
Technology (one-time)	8,423	-0-
Eviction prevention - ARPA	-0-	188,856
Training (one-time)	-0-	2,442
	<u>\$ 949,418</u>	<u>\$ 989,498</u>

Economic Uncertainty: In early 2025, the President of the United States signed several Executive Orders related to federal funding of certain currently funded programs, tariffs and other government initiatives. It is not possible to fully quantify the effect of these Executive Orders, the interpretation or administration of such Executive Orders, or any other initiatives on the Organization's operations and financial status. Accordingly, there is no assurance that these orders and initiatives will not adversely affect the Organization's financial position, business operations and cash flows.

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Note 13: Pro Bono Legal Services

As described in Note 1, the PJC's mission is to build a just society by using legal advocacy tools to pursue social justice, economic and race equity, and fundamental human rights for people who are struggling to provide for their basic needs. Attorneys and other private law firm staff co-counsel cases with the PJC and offer consultation related to cases on behalf of PJC clients. The estimated value of pro-bono legal services was approximately \$683,400 and \$2,573,000 for the years ended June 30, 2025 and 2024, respectively, and is valued based on number of hours served to the PJC times the applicable billing rate of the attorneys, paralegals, or others who provided service. These services are provided directly to the benefit of outside clients, not the PJC, and therefore are not recorded as in-kind services nor included in the financial statements of the PJC.

